## Workforce Breakdown \& Target for Gender Ratio

|  |  | 2019 | 2020 | 2021 | 2022 | 2025 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Diversity Indicator |  |  |  |  |  |
|  |  | Actual | Actual | Actual | Actual | Target |
| Tolerance of Diversity | Female in the Total Labor Force Rate (\%) | 44.9 | 46.8 | 48.3 | 50.6 | 45.6 |
|  | Female Manager Rate (\%) | 29.8 | 32.8 | 32.3 | 32.0 | 32.3 |
|  | Female in Junior Managerial Positions Rate (\%) | 50.5 | 57.8 | 56.7 | 50.1 | 51.0 |
|  | Female in Top-level Managerial Positions Rate (\%) | 12.2 | 13.2 | 13.8 | 14.0 | 12.5 |
|  | Female in Income-generating Managerial Positions Rate (\%) | 18.7 | 20.1 | 20.5 | 21.5 | 20.0 |
|  | Female in STEM Positions Rate (\%) | 21.7 | 21.9 | 21.8 | 21.3 | 21.9 |

