## Workforce Breakdown & Target for Gender Ratio

| Category                  | Diversity Indicator                                       | 2019   | 2020   | 2021   | 2022   | 2025   |
|---------------------------|---|--------|--------|--------|--------|--------|
|                           |   | Actual | Actual | Actual | Actual | Target |
| Tolerance of<br>Diversity | Female in the Total Labor Force Rate (%)                  | 44.9   | 46.8   | 48.3   | 50.6   | 45.6   |
|                           | Female Manager Rate (%)                                   | 29.8   | 32.8   | 32.3   | 32.0   | 32.3   |
|                           | Female in Junior Managerial Positions Rate (%)            | 50.5   | 57.8   | 56.7   | 50.1   | 51.0   |
|                           | Female in Top-level Managerial Positions Rate (%)         | 12.2   | 13.2   | 13.8   | 14.0   | 12.5   |
|                           | Female in Income-generating Managerial Positions Rate (%) | 18.7   | 20.1   | 20.5   | 21.5   | 20.0   |
|                           | Female in STEM Positions Rate (%)                         | 21.7   | 21.9   | 21.8   | 21.3   | 21.9   |

